



# Global Food Trends: Opportunities for Profit for Western Australian Agribusiness & Food Companies

#### Imperial College London

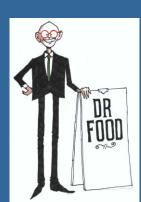
Dr. David Hughes

**Emeritus Professor of Food Marketing** 

Mandurah Quay Resort Mandurah, Western Australia Thursday, March 9<sup>th</sup>, 2017



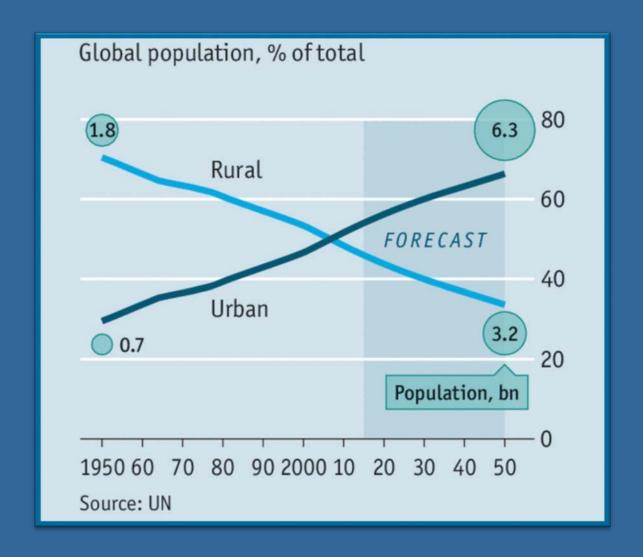




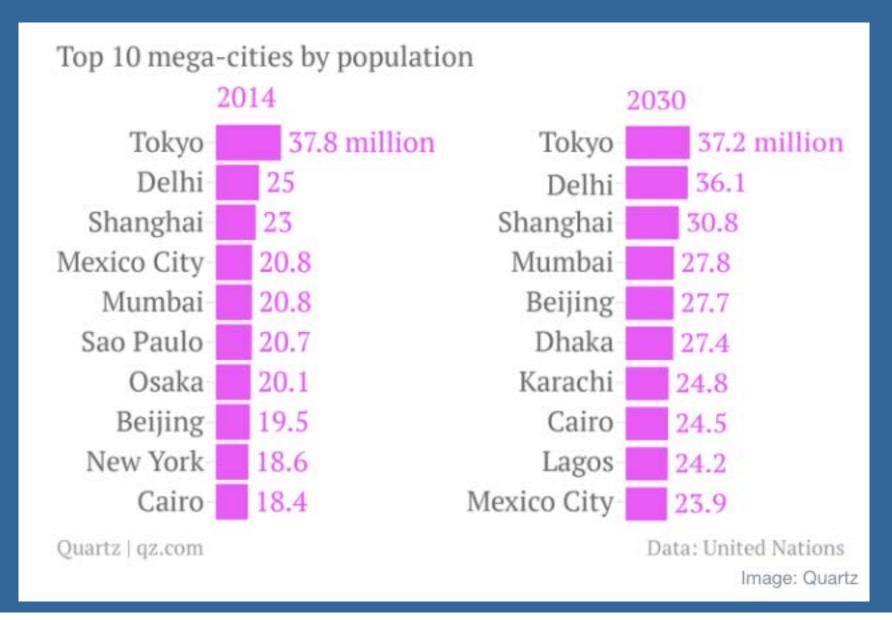
### World Population: Who's Going Up and Who's Going Down?

	2010	2030	2050
	- billion-		
World	6.9	8.2	9.0
Africa	1.0	1.5	2.0
Asia	4.1	4.8	5.1
Europe	0.7	0.7	0.7
LAC*	0.6	0.7	0.8
North America	0.3	0.4	0.5
Oceania	0.04	0.04	0.05

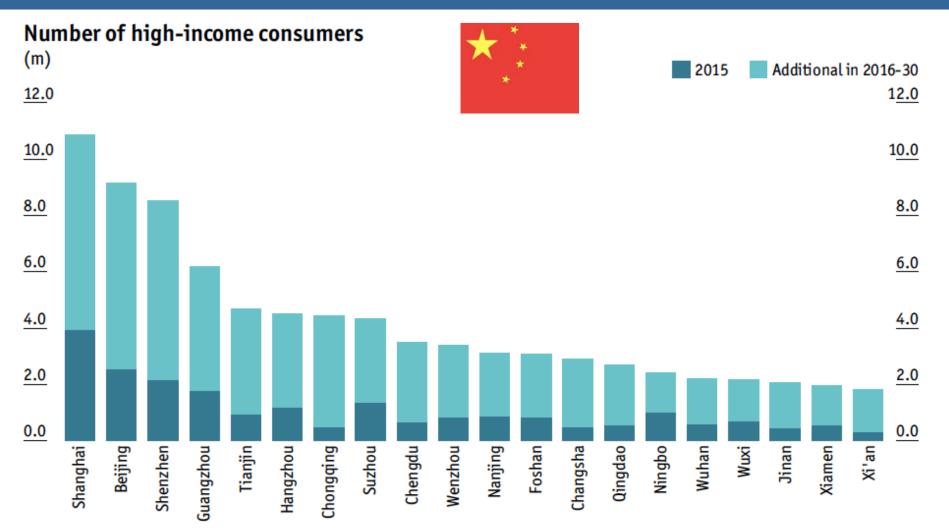
### Gravitational Pull from Rural to Urban Areas



### Asian Mega-Cities Dominate Globally by 2030



#### Chinese Cities and Population with Incomes \$30,000+ in 2015 & 2030



Note: high-income consumers refer to individuals with a grey income-adjusted disposable income of above Rmb200,000 per year at 2015 constant prices.

Source: The Economist Intelligence Unit.

### Global stock markets dive on China worries January 4th and again January 7th, 2016



### Chinese shares continue to slide

January 11<sup>th</sup>, 2016



China's economy grew by 6.9% in 2015, compared with 7.3% a year earlier, marking its slowest growth in 25 years.

() 19 January 2016 Business



Wall Street has continued the rout on global share markets, with the Dow Jones, S&P 500 and Nasdaq indexes all opening more than 2% down.

David Hughes @P.... Clobal economy grew 2.6% last 12 months (European contribution -ve). China accounted for 47% of total. What if China stops growing?

Reflective Tweet mid-2014

### Global Dairy Trade Index 2006 to 2017





<sup>\*</sup> Price data is in US\$ per metric tonne

### Yum Says It's "Full Steam Ahead" After **Chinese Spin Off Approved**

Email A Print A Share

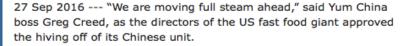












The owner off Pizza Hut and KFC has sold off a combined \$460m stake in its Chinese operations to Chinese investment firm Primavera Capital and Ant Financial Services Group, an affiliate of the internet giant Alibaba.



Its Chinese unit will begin trading as a separate entity on the New York Exchange in November this



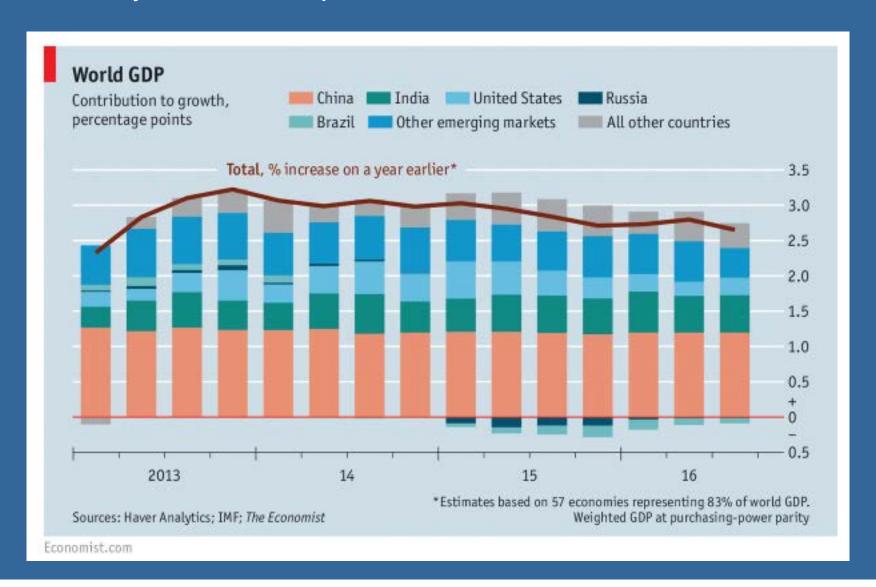
**China: Huge Purchasing Power can Make and Break Markets!** 

McDonald's Sells Control of China **Business to Citic, Carlyle** 

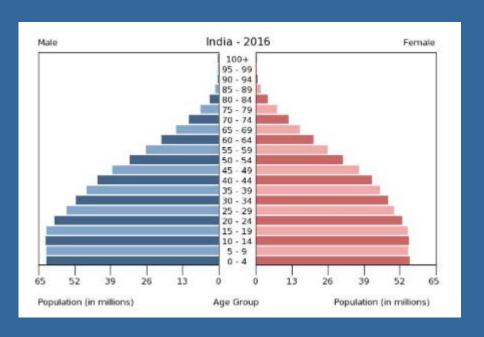


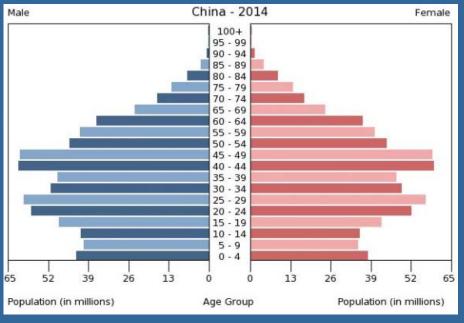


### Two-Thirds of Global GDP Growth Generated by China and India\* What If They Have Hiccups in Their Growth Path?



### Population Profiles & Fertility Rates for India and China



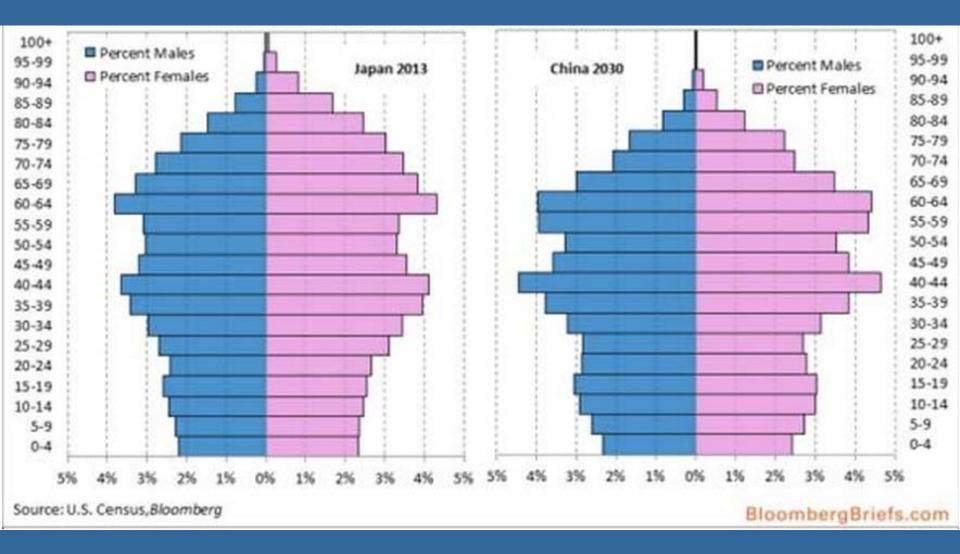


Population 2016: India 1.3 bn. Population Growth Rate: 1.26%

Total Fertility Rate: 2.3

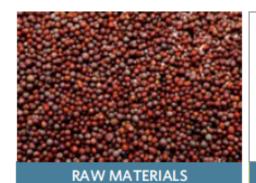
China 1.4 bn. 0.46% 1.6

#### China 2030 Demographic Profile Strikingly Similar to Japan Profile Now!



China Gets Old Before It Gets Rich (with all the associated social and health problems)

#### Asia wants four broad classes of products



Raw materials for its own wet markets, farms & factories

Soya beans Wheat Maize Barley Soya bean oil cake Canola seeds Grain sorghum Brewing dregs Lucerne hay Barley Beet-pulp waste Dried peas Sova bean oil/flour Canola oil

Beef Chicken Pork Milk powder Mozzarella cheese Cheddar cheese Butter Whey Lactose Milk albumins Sheep Malt, not roasted Fish fillets, frozen etc.



DISTINCTIVE PRODUCTS

Products it cannot or does not produce in quantity

Atlantic salmon Clawed lobster (Homarus sp.) Rock lobster (Jasus sp.) Some crab species Trout Cod Almonds Walnuts Pistachio nuts etc.



COUNTER-SEASONAL

Premium, fresh counter-seasonal produce

Cherries Kiwifruit Fresh grapes Blueberries Mandarins Apples Avocados Some migratory fish species etc.



STATUS/PROVENANCE

Branded, status products with provenance

Wine Champagne Brandy/Cognac Whiskey Virgin olive oil Mineral water Beer Infant formula Chocolate bars Chocolate, assorted Sweet biscuits etc.

This and all of our past research strongly suggests firms should focus here for defensible, profitable, long-term business



## Gifting in China: The Importance of Premium Foods, Nutraceuticals and Health-Giving Gifts

- key signal of value of relationships
- gifting helps to secure future needs (reciprocity)
- gift-giving frequency & value increasing each year
- price and perceived quality hugely important
- super foods are seen as an ideal gift great practicality and can indicate giving "health" to recipient
- over 50% of gifts given in China are food
- imported foods have built-in gift appeal (may indicate greater respect and sincerity
- but food safety and supply chain integrity vital

### Market Capitalization of Some Major Food & Grocery Players



\$395 bn.



\$236 bn.



\$205 bn.



\$71 bn



\$17 bn.

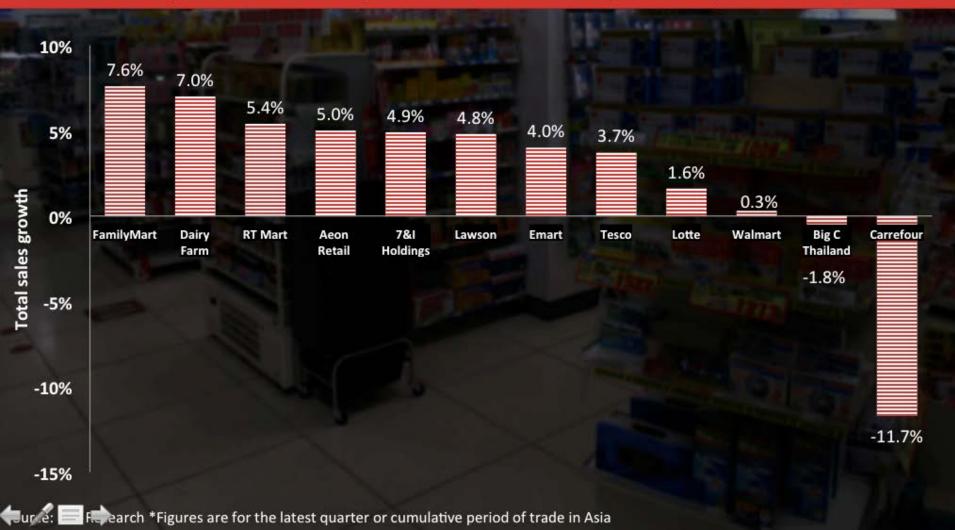


\$17 bn.

#### WHO'S WINNING IN THE REGION?



Across Asia the leading players have seen mixed performance, with local retailers continuing to outpace the growth of those headquartered outside of the region. Growth via the hypermarket channel remains challenging, however many retailers continue to drive growth through new stores, investment in multichannel operations, a focus on price and improvements to product ranges and existing stores.



# City gives blessing to Unilever break-up



The move would give greater visibility between the higher earnings in its booming home and personal care division, which includes Dove soap, Lynx, Persil and Domestos brands, and its more sluggish food division.



Imperial College London "Big Food" Still Struggling for Sales and Profit with "YesterYear" Product Portfolio

### General Mills 3<sup>rd</sup> Quarter 2016 Results: Sales Down 7% Income Down 9%













Mondelez hails margin progress as 2016 sales, earnings fall



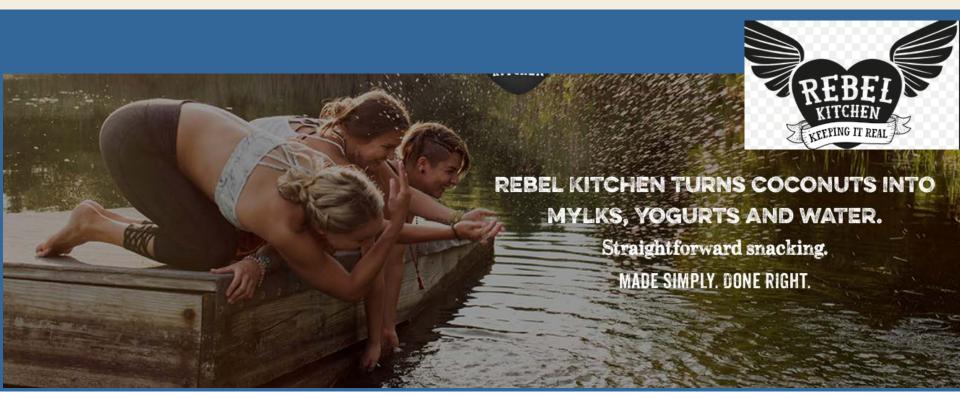
### SIMPLE

Bold taste Fewer ingredients Nothing added



### RIGHT

Always organic Responsibly sourced & produced







#### **Sneakz in USA:**

\* Stealth Vegetables in Milkshakes









Rhythm Superfoods unveiled a new line of Beet Chips at Expo West.





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General Mills' 301 Inc. unit recently invested in Rhythm Superfoods and Good Culture.

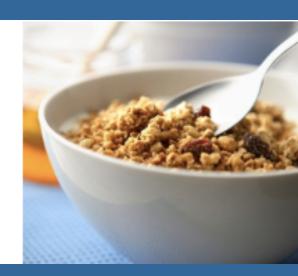
### Kellogg builds margin but fails to stem sales slide

# Kellogg Mimics Unilever and General Mills and Sets Up Fund to Find Tomorrow's Star Companies



21 Jun 2016 --- Kellogg is following the likes of General Mills and Unilever by launching an investment fund which will invest around \$100m in start-ups, in the hope of identifying the Chobani of tomorrow.

The investment fund, called eighteen94 capital, will make minority investments in companies "pursuing next-generation innovation" including start-ups pioneering new ingredients, foods, packaging and technology.



#### Dilemma for "Big Food" Kellogg's: Boxed Sugar \$Billion Brands & New Age Niche Brands

















### Kellogg's Kashi acquires Pure Organic

**bars** (June 2016)













MORINGA BARS MORINGA POWDER GREEN ENERGY SHOTS TEAS SAMPLER PACKS





#### **INGREDIENTS**

🕲 Kuli Kuli.

Vitamin-rich moringa leaves Green tea extract Natural raspberry flavor Lemon juice concentrate Sunflower lecithin Filtered water Tapioca syrup (extracted from cassava)

**BREAKING NEWS** KULI KULI RAISES \$4.25M IN INVESTMENT

LED BY KELLOGG'S EIGHTEEN94 CAPITAL

READ

#### Kellogg Spearheads Multi-Million Dollar Investment in Californian Superfood Startup



12 Jan 2017 --- Kellogg is banking on a startup which sells superfood bars and herbal teas being a success of tomorrow. Kellogg has spearheaded a \$4.25m funding in Kuli Kuli, the California-based startup whose superfood bars are all moringa-based products. Moringa is a plant protein which includes all nine essential amino acids.



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### Huge Trend to Few, Simple, Natural Ingredients Positive for Farmers Worldwide







Hershey and Nestle Switch To Natural Ingredients

Mars to ditch all artificial colours from its entire global food portfolio



### We let our ingredients do the talking.

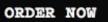
RXBAR®

You love us for what's inside. So we decided to be upfront about it. First things first, our exclusive, powerful core ingredients: egg whites, fruits and nuts. Our 100% natural flavors. And our one-of-a-kind promise: No B.S. Loud and clear.











ORDER NOW

### Do Asian Consumers Differ From "Westerners" on Trends Relating to Ingredients in Their Food Products? No!: Want to:

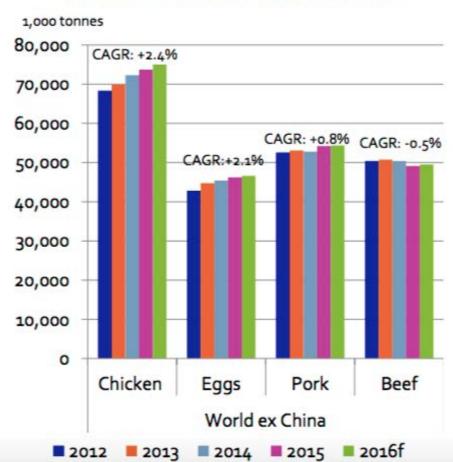
- recognise all ingredients on the label/list
- short and simple list
- natural/all natural\*
- no artificial ingredients
- low or reduced fat/sugar/salt
- Asians much more aware of health attributes of food
- including "beauty" ingredients (e.g. Japan collagen)
- but, simmering concerns about food safety aspects
- "Free From" trend not widespread

<sup>\*</sup> natural starch more acceptable than modified starch

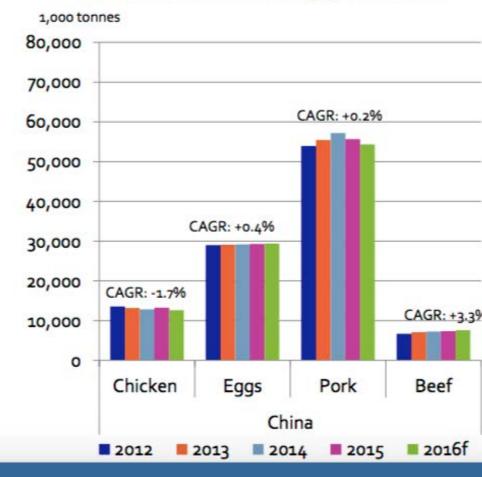
# Chicken is the global winning animal protein, China trends are very different







### China meat and egg market



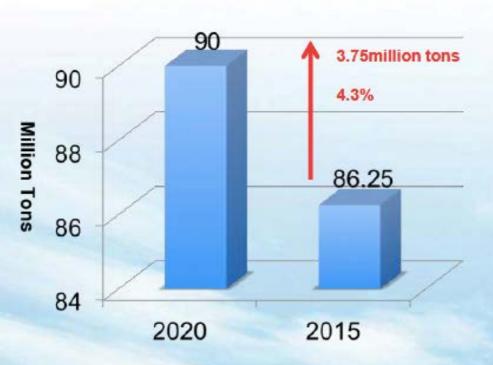
### The Development trend and outlook for the 13th 5-year Plan (2016 to 2020) in the Chinese Meat Industry



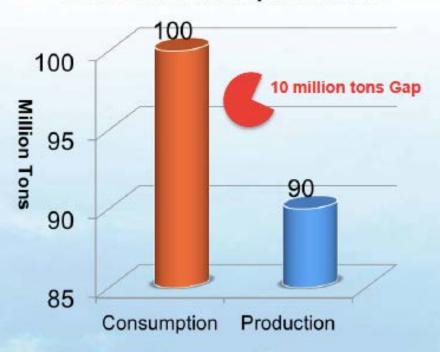


Trend One: The Meat Supply Is Tight and Import Demand Is Increasing Significantly

#### Total Meat Production 2020 VS. 2015

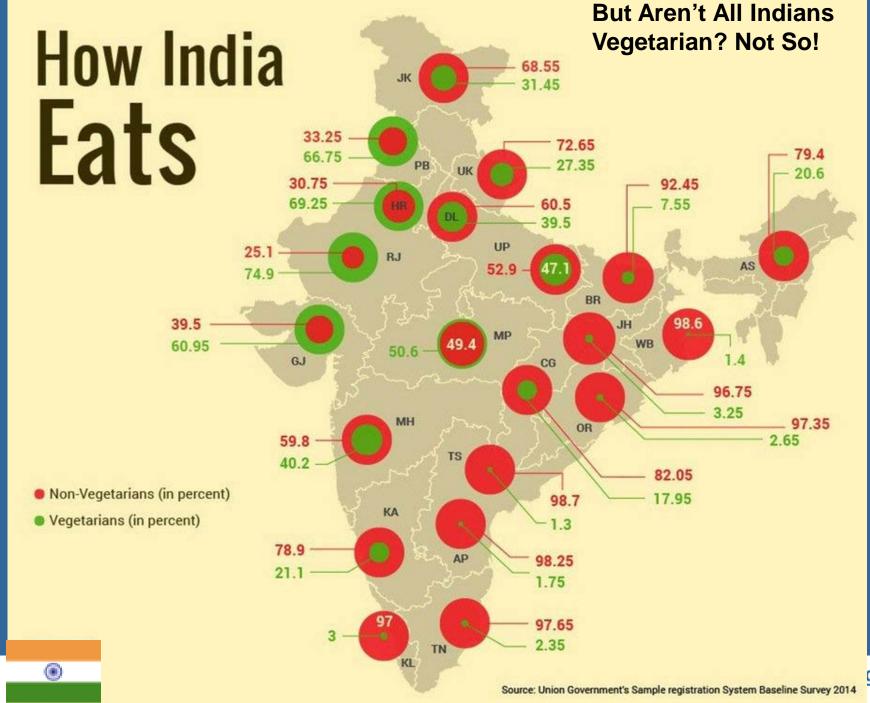


#### Gap between Production and Estimated Consumption in 2020









For the Global Meat Industry, There May Be Storm Clouds Ahead!



Markets for Protein are MUCH MORE than Meat and Imperial College Red Meat is in the Firing Line from Messaniac Zealots London

### Impossible Foods Raises a Whopping \$108 Million For Its

Plant-Based Burgers (October, 2015)

\$60 million additional funding in mid-2016





Bill & Melinda



Li Ka-shing

Backed by Well-Heeled Investors











We love meat. We love cheese. And for thousands of years we have relied on animals to make them. Impossible Foods has found a better way. We use plants to make the best meats and cheeses you'll ever eat.

Impossible Burger Debuts March 2 at Bareburger in New York

Plant-based Beyond Burger to roll out across Whole Foods: 'The reception has just been remarkable'

## Tyson Takes 5 Percent Stake in Beyond Meat (October 10th, 2016)











Philippines' Monde Nissin buys out UK food firm Quorn for \$831m



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## TerraVia's Whole Algal Protein Gains Regulatory Approval from Health Canada

12 Jan 2017 --- TerraVia have announced that Health Canada has issued an approval for its Whole Algal Protein ingredient for food use in Canada. With this approval, TerraVia has successfully achieved regulatory approval for its portfolio of AlgaVia Whole Algae Ingredients, including AlgaVia Whole Algal Protein and AlgaVia Whole Algal Flour, for food use across North America.



"TerraVia continues to achieve regulatory clearance for its algae food ingredients across regulatory bodies and geographies," said Mark Brooks, SVP, Food & Ingredients. "Health Canada's approval of our protein-rich whole algae ingredient provides new opportunities for customers across Canada, Mexico and the United States to respond to consumer demand for food and beverages containing plant-based protein."

Sausage brand Debbie & Andrew's has jumped on the flexitarian trend with a new sausage product it intends to build into an entire range.

The Flexilicious Chilli Con Carne Super Sausage went on sale in Asda this week (rsp: from £2/400g) and contains 40% British farmed beef and 40% vegetables and legumes.

## Debbie & Andrew's launches flexitarian sausage range



#### Flexitarian Trend:

- part-time vegetarian
- meat-reducer
- driven by health and/or social concerns
- and, economy, too?



#### 7-Eleven Stores Will Switch Exclusively to Plant-Based Just Mayo



Plant-Based Egg and Meat Analogues Have Market Traction











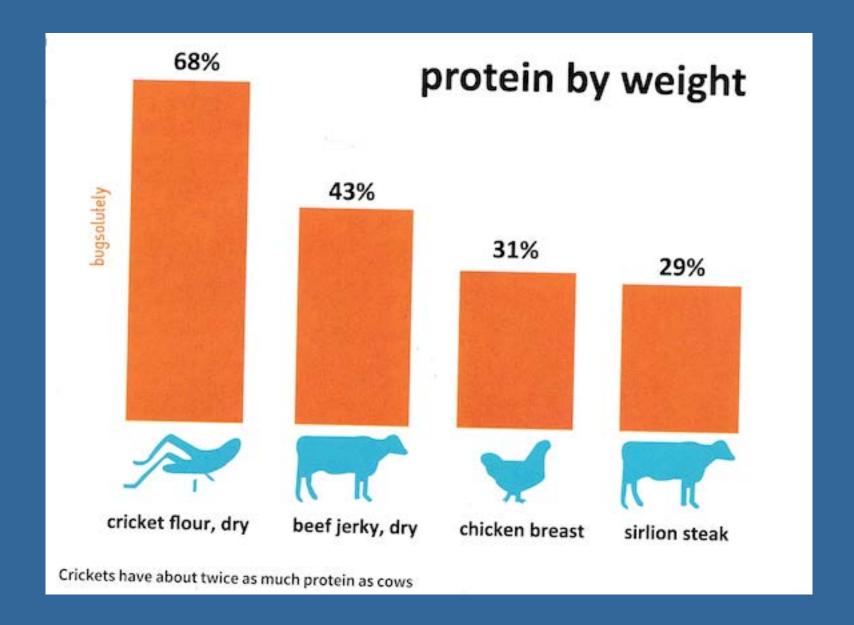


\$10.5 Billion Investment for Danone in Plant-Based "Dairy-Free" Products











## The Netherlands' New Dietary Guidelines Take Meat Off The Menu

Recommends 460 Grms. per Week NOT 460 Grms. for Dinner



# Discord in Angela Merkel's government after environment ministry bans meat at official functions



Barking Mad: A Case Study (February 21st, 2017)

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#### Vegetarians have much lower sperm counts

A diet rich in fruit and vegetables may harm fertility, say researchers at Loma Linda University Medical School



By Sarah Knapton, Science Editor, at the ASRM conference in Hawaii 5:00AM BST 20 Oct 2014 Print this article

Share 2K













What's the Demographic Scene Like in Some Higher Income "Western" Countries?

And What are the Implications for the Beef Industry?

#### \* Percent Meals Eaten By

Single diners	42
2 diners	36
3 diners	11
4 or more	11

diners



* Preparation	Meal Time
2015	30 mins
1990	45 mins
1980	60 mins
1950	90 mins

#### \* Willingness to Pay More for Food

5% more	For healthy
22% more	For better taste
Considerably more	For ready made meal solution!



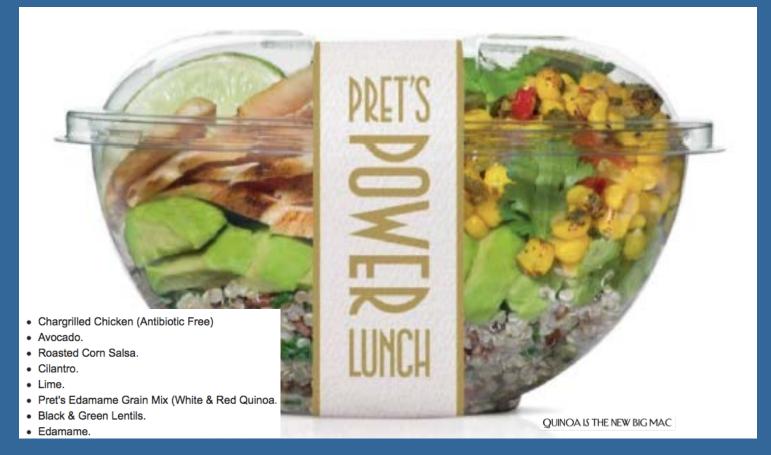








## Eating Out of Bowls Now On-Trend. It's Never Been Off-Trend in Asia!







Albert Heijn's "One-a-Day" Egg Pack. Remember, 30+% of Northern European urban households are 1 person!



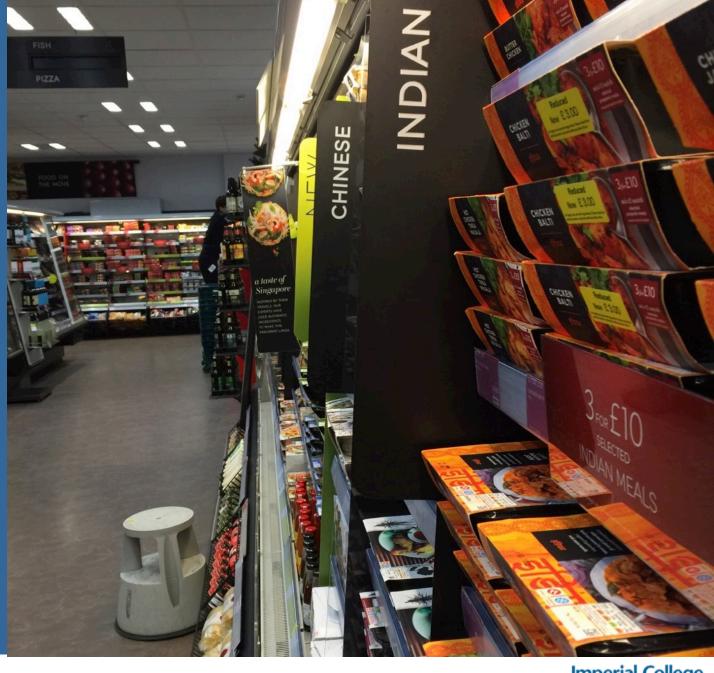
A\$5-6 Per Person for Dinner/Supper



#### What Do You Fancy?:

- •Chinese
- •Indian
- Mexican
- •Italian

Meat Type (species) NOT Primary Decision Driver



#### Food Retail and Food Service Converge







#### Spiralizing: The Transformation of Traditional Vegetables



#### CAULI RICE SMASHES CROWDFUNDING TARGET



This week, Cauli Rice's third crowdfunding campaign came to a triumphant end. The food startup has more than doubled its initial target, raising a final figure of £1,053,800 from 596 investors.





### เพิ่มเมนูใหม่ ต้องลอง! NEW MUST TF









## -Tops-KITCHEN DELIVERY

### อร่อย ปรุงสด ส่งถึงที่.

FRESH • TASTY • DELIVER

เพิ่มเมนูใหม่ ต้องลอง! NEW MUST TRY!





JOINIS / Call to order

• สาขาบีไอฟ์ / BEE Hive 02-023-3940-42 • สาขาธิญญาพาร์ค / Thanya Park 02-108-6204-6 เ

• Houseof S ...

Tops

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#### MEET THE PRODUCERS

Experts from around Britain who help us bring 100s of fresh ideas to your table



STRAWBERRIES | MARION REGAN Awarded an MBE for her services to the fruit industry



ORKNEY CRAB | RONNIE NORQUOY Fishing for 40 years and helping us source sustainable crab from the wild Atlantic seas



WELSH CAKES | ROBIN JONES All our Welsh cakes are handturned in the bakery



POTATOES | MICHAEL MCKILLOP Plants new varieties every season in nutrient-rich soil for delicious potatoes full of goodness



#### "How'd You Like Your Meat?"

- "With Adjectives, Please":
- •free-range ....;
- •grass-fed ...
- •Mt. Barker ...
- Cape Grim ....
- •Wagyu ....
- •rare breed ....
- •slow-grown ...
- •Omega-3 rich ...
- •organic .....
- new season ...
- •happy ...
- dry-aged
- •environmental friendly ...



## PEMBROKESHIRE CORN FED CHICKEN MINI FILLETS

REARED BY THE SCALE FAMILY IN THE PEMBROKESHIRE COAST NATIONAL PARK. BIRDS ARE FED A CORN BASED DIET AND ARE FREE TO ROAM AND FORAGE ON CLOVER PASTURE RICH IN WILD FLOWERS AND HERBS.

SKINLESS FRESH CLASS A

EXPERTLY SOURCED FOR MARKS & SPENCER





Origin :UK

READY TO COOK

20/05/2016

WEIGHT 0.297

PRICE/Kg £ 17.49 £5.19

KEEP REFRIGERATED 0°C to +4°C



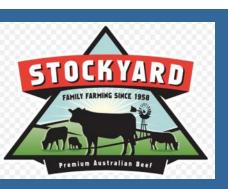
Using Adjectives to Make £17.50 (A\$28)/kg Chicken

Which Adjectives Do My Customers Value & Will Pay More For?

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## PURE BEEF NATURALLY TASMANIAN

CAPE GRIM BEEF, AUSTRALIA'S FINEST GRASS FED BEEF.

















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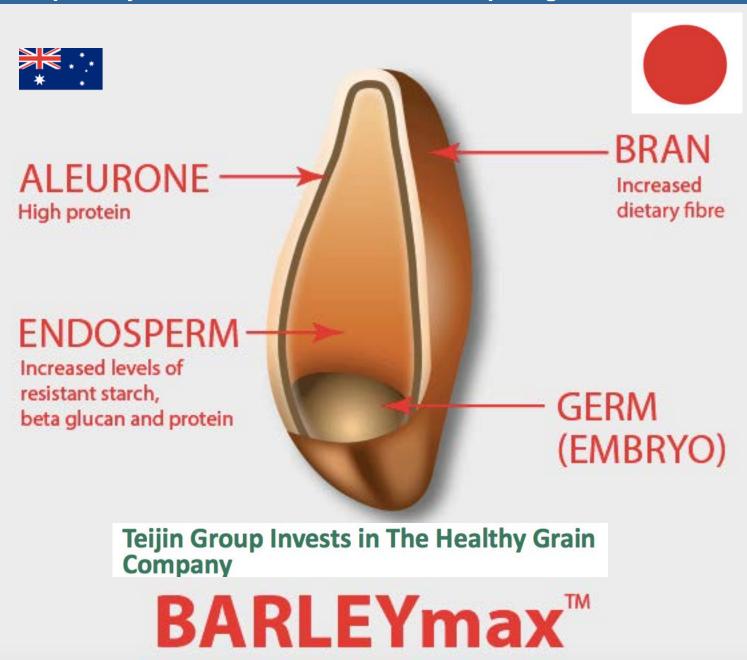


## "How'd You Like Your Grains/Oilseeds/Pulses?"

#### "With Adjectives, Please":

- with high fibre ...
- .. Omega-3 ...
- .. low/no gluten ..
- .. high protein "Tungsten" ..
- .. known provenance ..
- .. farmer-owned ..
- .. single estate ...
- .. Maris Otter (craft beer) ...
- .. Ancient grains ..
- .. non-GMO ..
- .. organic ..
- .. Puy lentils

#### **Proprietary Grains and Oilseeds with Unique Agronomic and Consumer Benefits**











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## Kebari™: The ultra-low gluten barley

Kebari™ barley is a new grain that meets the World Health Organization's recommendation for classification as gluten-free. The first commercially-produced product made with Kebari grain is Radeberger's Pionier gluten-free beer, now available in Germany.







#### **Huge Potential in Human and Animal/Seafood Food Markets**







#### DHA omega-3 canola oil

A collaboration, formed in 2011 between Nuseed, the Commonwealth Scientific and Industrial Research Organisation (CSIRO) and the Grains Research and Development Corporation (GRDC), aims to develop a genetically modified canola that will produce long-chain omega-3 oil at levels equal to that of wild fish.







#### But Omega-3 Canola is Not Only "Made in Australia"!





Dow a step closer to commercializing canola oil with meaningful levels of DHA omega-3

Shorter, Transparent Supply Chains with Provenance and Interesting Stories "On-Trend" for "Big Food" as well as for Artisan Niche Brands



Warburtons secures new wheat supply contracts with 300 UK farmers

Grown within 50 mile radius of factory.

(and 400 Canadian farmers)







#### Warburtons commits to five-year plan with growers

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## Consumers Want Their Meat "Free" Across the Globe! And They Want Adjectives Added and Not Additives Added!

(and face a bewildering barrage of logos & claims)

- Antibiotic-free
- Hormone-free
- Additive-free
- Campylobacter-free
- Salmonella-free
- E.coli-free
- GMO-free
- Woody-breast-free
- Free-range
- Gluten-free
- Deforestation-free















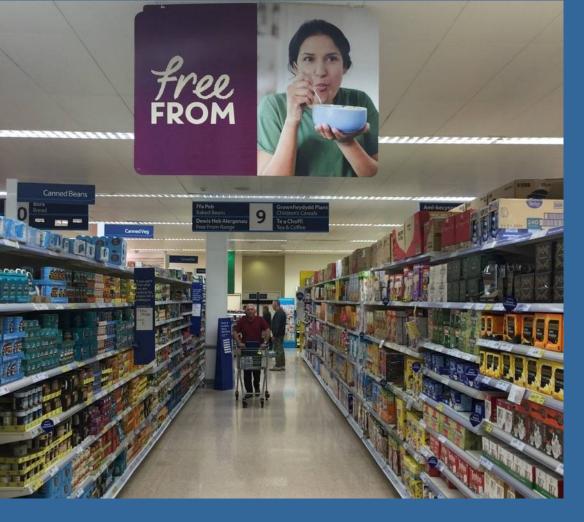












It's an Aisle Not a Shelf!

- Gluten-free
- Lactose-free

A Tsunami of Consumer Perceived Intolerances to Food Present Challenges for Grains & Dairy





#### **CONTACT POINTS:**

e-mail:

profdavidhughes@aol.com

**Telephone contact:** 

**mobile** +44(0)7798 558276



@ProfDavidHughes

Consumer Blog: www.drfood.ca

Retail Blog: www.supermarketsinyourpocket.com

